# NOTES TO THE FINANCIAL STATEMENTS

(expressed in Hong Kong Dollars)

#### 1. General information

The Urban Renewal Authority (the "Authority") is a statutory body established by the Government of the Hong Kong Special Administrative Region ("Government") under the Urban Renewal Authority Ordinance (Chapter 563). The principal activities of the Authority and its subsidiaries (the "Group") have been to promote urban renewal in Hong Kong by way of redevelopment, rehabilitation, revitalisation and heritage preservation. As a result of the Urban Renewal Strategy promulgated on 24 February 2011, the Group is to focus on redevelopment and rehabilitation as its core business.

The address of the Authority is 26/F, COSCO Tower, 183 Queen's Road Central, Hong Kong.

As part of the financial support for the Authority, the Government has agreed that all urban renewal sites for new projects set out in the Corporate Plans and Business Plans of the Authority, approved by the Financial Secretary ("FS") from time to time, may in principle be granted to the Authority at nominal premium, subject to satisfying FS of the need therefor.

# 2. Significant accounting policies

The significant accounting policies applied in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### (a) Basis of preparation of the financial statements

The consolidated financial statements have been prepared under the historical cost convention, as modified by the revaluation of investments at fair value through profit or loss and in accordance with accounting principles generally accepted in Hong Kong and comply with all applicable Hong Kong Financial Reporting Standards ("HKFRSs") (which include all applicable Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards and Interpretations) issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and the disclosure requirements of the Hong Kong Companies Ordinance.

The preparation of financial statements in conformity with HKFRSs requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements, are disclosed in Note 4.

#### (b) Relevant standards, amendments to standards and interpretations effective in the current year

The HKICPA has issued several amendments to HKFRSs that are first effective for the current accounting period of the Group. None of these impact on the accounting policies of the Group. However, additional disclosure has been included in Note 15 to satisfy the new disclosure requirements introduced by the amendments to HKAS 7, Statement of cash flows: Disclosure initiative, which require entities to provide disclosures that enable users of financial statements to evaluate changes in liabilities arising from financing activities, including both changes arising from cash flows and non-cash changes.

The Group has not applied any new standard or interpretation that is not yet effective for the current accounting period.

# 2. Significant accounting policies (Continued)

# (c) Standards, amendments to standards and interpretations that are not yet effective for the current year

Up to the date of issue of these consolidated financial statements, the HKICPA has issued a number of amendments, new standards and interpretations which are not yet effective for the year ended 31 March 2018 and which have not been adopted in these consolidated financial statements. These include the following which may be relevant to the Group.

	Effective for accounting periods beginning on or after
HKFRS 9, Financial instruments	1 January 2018
HKFRS 15, Revenue from contracts with customers	1 January 2018
Amendments to HKAS 40, Investment property:  Transfers of investment property	1 January 2018
HK(IFRIC) 22, Foreign currency transactions and advance consideration	1 January 2018
HKFRS 16, Leases	1 January 2019

The Group is in the process of making an assessment of what the impact of these amendments, new standards and interpretations is expected to be in the period of initial application. So far the Group has identified some aspects of the new standards which may have an impact on the consolidated financial statements and further details of the expected impacts are discussed below. While the assessment has been substantially completed, the actual impacts upon the initial adoption of the standards may differ as the assessment completed to date is based on the information currently available to the Group, and further impacts may be identified before the standards are initially applied in the Group's financial statements for the year ending 31 March 2019. The Group may also change its accounting policy elections, including the transition options, until the standards are initially applied in the financial statements.

#### **HKFRS 9, Financial instruments**

HKFRS 9 will replace the current standard on accounting for financial instruments, HKAS 39, Financial instruments: Recognition and measurement. HKFRS 9 introduces new requirements for classification and measurement of financial assets, calculation of impairment of financial assets and hedge accounting. On the other hand, HKFRS 9 incorporates without substantive changes the requirements of HKAS 39 for recognition and derecognition of financial instruments and the classification of financial liabilities.

Expected impacts of the new requirements on the Group's financial statements are as follows:

# 2. Significant accounting policies (Continued)

# (c) Standards, amendments to standards and interpretations that are not yet effective for the current year (Continued)

#### **HKFRS 9, Financial instruments (Continued)**

(i) Classification and measurement

HKFRS 9 contains three principal classification categories for financial assets: measured at (1) amortised cost, (2) fair value through profit or loss ("FVTPL") and (3) fair value through other comprehensive income ("FVTOCI"). The classification for debt instruments is determined based on the Group's business model for managing the financial assets and the contractual cash flow characteristics of the asset.

The Group has assessed that its investments currently measured at amortised cost and FVTPL will continue with their respective classification and measurements upon the adoption of HKFRS 9.

#### (ii) Impairment

The new impairment model in HKFRS 9 replaces the "incurred loss" model in HKAS 39 with an "expected credit loss" model. Under the expected credit loss model, it will no longer be necessary for a loss event to occur before an impairment loss is recognised. Instead, the Group is required to recognise and measure expected credit losses as either 12-month expected credit losses or lifetime expected credit losses, depending on the asset and the facts and circumstances. This new impairment model may result in an earlier recognition of credit losses on the Group's trade receivables and other financial assets.

## HKFRS 15, Revenue from contracts with customers

Under HKFRS 15, revenue from sale of goods or provision of services will be recognised when the customer obtains control of the promised goods or service in the contract. The Group assessed that the adoption of HKFRS 15 would have no significant impact on its results of operations and financial position.

## **HKFRS 16, Leases**

As disclosed in Note 2(i), currently the Group classifies leases into finance leases and operating leases and accounts for the lease arrangements differently, depending on the classification of the lease. The Group enters into some leases as the lessor and others as the lessee.

Once HKFRS 16 is adopted, the Group will no longer distinguish between finance leases and operating leases when it is the lessee under the lease. Instead, the Group will account for all leases of more than 12 months in a similar way to current finance lease accounting.

HKFRS 16 will primarily affect the Group's accounting as a lessee of leases for certain properties which are currently classified as operating leases. The application of the new accounting model is expected to lead to an increase in both assets and liabilities and to impact on the timing of the expense recognition in the consolidated statement of comprehensive income over the period of the lease. As disclosed in Note 22(b), at 31 March 2018 the Group's future minimum lease payments under non-cancellable operating leases amounted to \$87,682,000. Some of these amounts may therefore need to be recognised as lease liabilities, with corresponding right-of-use assets, once HKFRS 16 is adopted. The Group will need to perform a more detailed analysis to determine the amounts of new assets and liabilities arising from operating lease commitments on adoption of HKFRS 16, after taking into account the applicability of the practical expedient and adjusting for any leases entered into or terminated between now and the adoption of HKFRS 16 and the effects of discounting.

# 2. Significant accounting policies (Continued)

#### (d) Basis of consolidation

The consolidated financial statements include the financial statements of the Authority and all its subsidiaries made up to 31 March.

Subsidiaries are entities over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity.

Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are de-consolidated from the date that control ceases.

All intercompany transactions, balances and cash flows within the Group are eliminated in full on consolidation.

In the Authority's statement of financial position, investments in subsidiaries are stated at cost less any provision for impairment losses (see Note 2(g)). Any such provisions are recognised as an expense in profit or loss.

#### (e) Revenue recognition

Revenue is measured at fair value of consideration received or receivable. Provided it is probable that the economic benefits will flow to the Group and the revenue and costs, if applicable, can be measured reliably, revenue is recognised in profit or loss as follows:

- (i) Income from sale of properties is recognised upon the risks and rewards of ownership have been passed.
- (ii) Where the Group receives its share of surplus from property development projects undertaken as joint development projects, sharing of such surplus is recognised in accordance with the terms of the joint development agreements, unless the significant risks and rewards of ownership of the underlying properties under development have not been transferred. Proceeds received in advance from sale of properties of joint development projects prior to their completion are included in trade and other payables.
- (iii) Where the Group receives a distribution of the assets of a joint development project, surplus is recognised based on the fair value of such assets at the time when agreement to distribute the assets has been reached.
- (iv) When the developer is obligated to settle the upfront premium to the Group at the inception of joint development agreement, such upfront premium is recognised as revenue when the Group has no further substantial acts to complete. Generally, such revenue is recognised as soon as the Group has performed its obligations in respect of the upfront premium and it has become non-refundable/non-cancellable.
- (v) Interest income is recognised on a time-proportion basis using the effective interest method.

# 2. Significant accounting policies (Continued)

#### (e) Revenue recognition (Continued)

- (vi) Rental income net of any incentives given to the lessee is recognised on a straight line basis over the periods of the respective leases.
- (vii)Income from Urban Redevelopment Facilitating Services Company Limited ("Facilitating Services") is recognised upon completion of the sale of the properties by the owners in accordance with the terms of the sale agreement.

## (f) Property, plant and equipment

Building comprises rehousing blocks, preservation properties, retained properties, and commercial premises held for self-use. Rehousing blocks represent properties held by the Group for the intended purpose of providing interim accommodation for affected tenants of development projects who are normally charged a rent which is substantially below the market value, with a view to assist primarily the dispossessed tenants who are yet to obtain public housing units. Preservation properties are properties that are of historical or architectural interest to be preserved by the Group. Retained properties represent redeveloped properties held by the Group for conserving the cultural characteristics of the projects before redevelopment and receives rental income.

All property, plant and equipment are stated at historical cost less accumulated depreciation and impairment losses (see Note 2(g)). Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance costs are expensed in profit or loss during the financial period in which they are incurred.

Leasehold land classified as finance lease commences amortisation from the time when the land interest becomes available for its intended use.

# 2. Significant accounting policies (Continued)

#### (f) Property, plant and equipment (Continued)

Amortisation on leasehold land classified as finance lease and depreciation on other assets is calculated to write off their costs less residual values, if any, over their anticipated useful lives on a straight line basis as follows:

Leasehold land classified as finance lease - Over the period of the unexpired lease

Buildings – 50 years or over the period of the unexpired lease if

less than 50 years

Leasehold improvements – Office: Over 10 years or the life of the respective

lease, whichever is the shorter

Non-office: Over the period of the unexpired terms

of the leases if less than 50 years

Plant and machinery – 10 years

Motor vehicles – 4 years

Furniture and office equipment – 3 to 5 years

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount (see Note 2(g)).

Gains and losses on disposals are determined by comparing net disposal proceeds with carrying amount. These are included in profit or loss.

### (g) Impairment of investments in subsidiaries and non-financial assets

Assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Assets that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

# 2. Significant accounting policies (Continued)

#### (h) Financial assets and liabilities

The Group classifies its financial assets in the following categories: held-to-maturity investments, investments at fair value through profit or loss and loans and receivables. The classification depends on the purpose for which the financial assets were acquired. Management determine the classification of its financial assets at initial recognition.

#### (i) Held-to-maturity investments

Debt securities that the Group has the positive ability and intention to hold to maturity are classified as held-to-maturity investments. Held-to-maturity investments are stated at amortised cost less impairment losses, if any. Interest income from held-to-maturity investments is recognised in profit or loss as part of "other income, net" using the effective interest method.

#### (ii) Investments at fair value through profit or loss

Investments at fair value through profit or loss are financial assets designated at fair value through profit or loss on initial recognition or held for trading. Assets in this category are classified as current assets. Investments at fair value through profit or loss are subsequently carried at fair value.

Gains or losses arising from changes in the fair value of the "investments at fair value through profit or loss" category are presented in profit or loss within "other income, net" in the period in which they arise. Interest income from investments at fair value through profit or loss is recognised in profit or loss as part of "other income, net" using the effective interest method.

### (iii) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They arise when the Group provides money, goods or services directly to a debtor with no intention of trading the receivable. They are included in current assets, except for those with maturities greater than 12 months after the end of the reporting period, which are classified as non-current assets.

Loans and receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for impairment of loans and receivables is established when there is objective evidence that the Group will not be able to collect all amounts due according to the original terms of receivables. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganisation, and default or delinquency in payments are considered indicators that the receivable is impaired. The amount of the provision is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the asset's original effective interest rate. The amount of the provision is recognised in profit or loss.

Purchases and sales of financial assets are recognised on the trade-date – the date on which the Group commits to purchase or sell the asset. Investments at fair value through profit or loss are initially recognised at fair value and transaction costs are expensed in profit or loss. Financial assets are derecognised when the rights to receive cash flows from the investments have expired or have been transferred and the Group has transferred substantially all risks and rewards of ownership.

## 2. Significant accounting policies (Continued)

#### (h) Financial assets and liabilities (Continued)

Financial liabilities are recognised initially at fair value, net of transaction costs incurred. Financial liabilities are subsequently carried at amortised cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognised in profit or loss over the period of the borrowings using the effective interest method.

#### (i) Leases

Leases are classified as finance lease when the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee.

Leases in which a significant portion of the risks and rewards of ownership is retained by the lessor are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are charged to profit or loss on a straight-line basis over the period of the lease except for those incurred for accommodation in project sites which have been capitalised in property under development.

### (j) Properties under development

Properties under development represent all costs incurred by the Group in connection with property development, and include mainly acquisition costs, cost of development, borrowing costs, costs of rehousing units (see Note 2(I)) and other direct costs incurred in connection with the development, less any provisions for impairment losses (see Note 2(g)). For preservation properties and retained properties, the properties are transferred to property, plant and equipment at cost upon completion.

Upon disposal of the development properties, the relevant cost of the properties will be apportioned between the part to be retained and the part to be sold on an appropriate basis.

The relevant cost for the part to be sold will be charged as "direct costs" to profit or loss at the inception of the joint development agreement.

## (k) Properties held for sale

Property to be sold at the end of the reporting period will be stated at the lower of cost and net realisable value.

# (I) Costs of rehousing units provided by the Hong Kong Housing Authority and the Hong Kong Housing Society

The Hong Kong Housing Authority and the Hong Kong Housing Society have agreed to provide certain rehousing units to the Group. In return, the Group will pay for the reservation fees until a tenant is moved into the unit and the allocation costs of the rehousing unit. These costs are recognised as part of the cost of properties under development referred to in Note 2(j).

# 2. Significant accounting policies (Continued)

#### (m) Provisions and contingencies

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events; it is more likely than not that an outflow of economic benefits will be required to settle the obligation; and the amount can be reliably estimated. Provisions are not recognised for future operating losses, except for those cases where the Group has a present obligation as a result of committed events.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow of economic benefits with respect to any one item included in the same class of obligations may be small.

A contingent asset is a possible asset that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain events not wholly within the control of the Group.

A contingent asset is not recognised but is disclosed in the notes to the consolidated financial statements when an inflow of economic benefits is probable. When inflow is virtually certain, an asset is recognised.

A contingent liability is a possible obligation that arises from past events and whose existence will only be confirmed by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group. It can also be a present obligation arising from past events that is not recognised because it is not probable that an outflow of economic benefits will be required or the amount of obligation cannot be measured reliably.

A contingent liability is not recognised but is disclosed in the notes to the consolidated financial statements. When a change in the probability of an outflow of economic benefits occurs so that the outflow is probable, it will then be recognised as a provision.

#### (n) Current and deferred income tax

Income tax expenses comprise current tax and movements in deferred tax assets and liabilities.

Current tax is the expected tax payable on the taxable profit for the year. Taxable profit differs from profit as reported in profit or loss because it excludes items of income or expenses that are taxable or deductible in other years and it further excludes profit or loss items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted at substantially enacted at the end of the reporting period.

Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. Deferred income tax is determined using tax rates and laws that have been enacted or substantively enacted at the end of the reporting period and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred income tax assets are recognised to the extent that it is probable that future taxable income will be available against which the temporary differences can be utilised.

# 2. Significant accounting policies (Continued)

#### (o) Borrowing costs

Borrowing costs that are directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of that asset.

Other borrowing costs are charged to profit or loss in the period in which they are incurred.

#### (p) Translation of foreign currencies

(i) Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates ("the functional currency"). The consolidated financial statements are presented in Hong Kong Dollars, which is the Group's presentation currency.

#### (ii) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in profit or loss.

#### (q) Joint development projects

The arrangements entered into by the Group with property developers for redevelopment projects are considered to be joint development and are accounted for in accordance with the terms of the development agreements. The Group's share of income earned from such development is recognised in profit or loss in accordance with the bases set out in Notes 2(e)(ii), (iii) and (iv).

Where property is received by the Group as its share of distribution of assets from joint development projects, such property is recorded within non-current assets at its fair value at the time when agreement is reached or, if a decision is taken for it to be disposed of, at the lower of this value and net realisable value within current assets.

### (r) Cash and cash equivalents

Cash and cash equivalents comprise cash and bank balances and deposits held at call with banks with original maturities of three months or less.

### (s) Employee benefits

Salaries and annual leave are accrued and recognised as an expense in the year in which the associated services are rendered by the employees of the Group.

The Group operates defined contribution schemes and pays contributions to scheme administrators on a mandatory or voluntary basis. The contributions are recognised as an expense when they are due.

# 2. Significant accounting policies (Continued)

#### (t) Related parties

- (i) A person, or a close member of that person's family, is related to the Group if that person:
  - (1) has control or joint control over the Group;
  - (2) has significant influence over the Group; or
  - (3) is a member of the key management personnel of the Group or the Group's parent.
- (ii) An entity is related to the Group if any of the following conditions applies:
  - (1) The entity and the Group are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
  - (2) The entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group.
  - (3) The entity is controlled or jointly controlled by a person identified in (i).
  - (4) A person identified in (i)(1) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity.

# 3. Financial risk management and fair value of financial instruments

### (a) Financial risk factors

The Group's activities expose it to a variety of financial risks: cash flow interest rate risk, credit risk, liquidity risk, price risk and foreign exchange risk. The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise the potential adverse effects on the Group's financial performance.

#### (i) Cash flow interest rate risk

The Group is exposed to cash flow interest rate risk due to the fluctuation of the prevailing market interest rate on bank deposits. Nevertheless, the Group's income and operating cash flows are substantially independent of changes in market interest rates.

#### (ii) Credit risk

Credit risk is managed on a group basis. Credit risk arises from cash and bank balances, building rehabilitation loans, and trade and other receivables.

The credit risk on held-to-maturity investments and investments at fair value through profit or loss is limited as issuers are mainly with high credit ratings assigned by international credit rating agencies.

The credit risk on cash and bank balances is limited because most of the funds are placed in banks with credit ratings, ranging from Aa1 to A3 and there is no concentration in any particular bank.

The credit risk on building rehabilitation loans is limited as the Group has monitoring procedures to ensure that follow-up action is taken to recover overdue debts and place charges on the properties.

# 3. Financial risk management and fair value of financial instruments (Continued)

#### a) Financial risk factors (Continued)

### (ii) Credit risk (Continued)

The credit risk on trade receivables is limited as rental deposits in the form of cash are usually received from tenants.

The credit risk on other receivables is limited as the Group is entitled to refund and has monitoring procedures to claim for refund of Buyer's Stamp Duty and Ad Valorem Double Stamp Duty from the Government upon the happening of the refund event in accordance with Stamp Duty Ordinance Chapter 117.

#### (iii) Liquidity risk

Prudent liquidity risk management implies maintaining sufficient cash and the availability of funding through committed credit facilities.

Management monitors rolling forecasts of the Group's cash and bank balances on the basis of expected cash flow.

The table below analyses the Group's financial liabilities into relevant maturity groupings based on the remaining period from the end of the reporting period to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying amounts (except for debt securities issued which include interest element), as the impact of discounting is insignificant.

	2018	2017
	\$'000	\$'000
Less than 1 year		
Trade and other payables	2,959,980	3,179,155
Amounts due to joint development projects	436,973	125,646
Debt securities issued	65,772	569,791
Between 1 to 3 years		
Trade and other payables	299,200	529,700
Debt securities issued	1,806,550	1,127,037
Between 3 to 5 years		
Trade and other payables	7,300	42,200
Debt securities issued	364,462	777,507
Over 5 years		
Trade and other payables	369,500	370,300
Debt securities issued	859,375	1,191,615

# 3. Financial risk management and fair value of financial instruments (Continued)

#### (a) Financial risk factors (Continued)

#### (iv) Price risk

Price risk arising from uncertainties about future prices of the underlying investments held at fair value through profit or loss.

#### Price risk sensitivity

As at 31 March 2018, if the respective market price of the quoted investments had been increased/decreased by 1% with all other variables held constant, the surplus of the Group would increase/decrease by approximately \$4,780,000 (2016/17: \$8,622,000) resulting from the change in fair value of the investments at fair value through profit or loss.

# (v) Foreign exchange risk

The Group has certain cash and bank balances and investments denominated in United States Dollars ("USD"), which are exposed to foreign currency risk. When the exchange rates of USD against the Hong Kong dollar fluctuate, the value of the USD-denominated cash and bank balances and investments translated into Hong Kong dollar will vary accordingly.

#### Foreign exchange risk sensitivity

There would have no significant effect on the surplus of the Group resulting from the foreign exchange gains/losses on translation of USD-denominated cash and bank balances and investments as the Group currently considered the risk of movements in exchange rates between the Hong Kong dollars and USD to be insignificant.

#### (b) Capital risk management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to promote urban renewal in Hong Kong by way of redevelopment, rehabilitation, revitalisation and heritage preservation.

The Group's working capital is mainly financed by the Government's equity injection, accumulated surplus and debt securities issued. The Group also maintains committed credit facilities to ensure the availability of funding when needed.

# (c) Fair value measurement

(i) Financial assets and liabilities measured at fair value

The fair value of the Group's financial instruments measured at the end of the reporting period on a recurring basis, categorised into the three-level fair value hierarchy as defined in HKFRS 13 "Fair value measurement" is set out in Note 12.

(ii) Fair value of financial assets and liabilities carried at other than fair value

The carrying amounts of the Group's financial assets including amounts due from joint development projects, cash and bank balances, held-to-maturity investments and trade and other receivables; and financial liabilities including amounts due to joint development projects and trade and other payables, approximate their fair values.

The carrying amounts of the Group's building rehabilitation loans and debt securities issued approximate their fair value as the impact of discounting is insignificant.

## 4. Critical accounting estimates and judgments

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectation of future events that are believed to be reasonable under the circumstances.

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

#### Impairment of properties and provision for a committed project

Properties are tested for impairment annually or more frequently if events or changes in circumstances indicate that the asset might be impaired in accordance with the accounting policy stated in Note 2(g).

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past and committed events in accordance with the accounting policy stated in Note 2(m). When the estimated value of the committed project is lower than the estimated development and related costs of the project, a provision would be recognised.

The valuations of properties and provision for committed projects are made on the basis of the "Market Value" adopted by the Hong Kong Institute of Surveyors ("HKIS"). The valuation is performed annually by internal valuers who are qualified members of the HKIS. The Group's management review the assumptions used by the internal valuers by considering the information from a variety of sources including (i) current prices in an active market for properties of different nature, condition or location, adjusted to reflect those differences; (ii) recent prices of comparable properties in less active markets, with adjustments to reflect any changes in economic conditions since the date of the transactions that occurred at those prices; (iii) expected arrangement with property developers on tender awarded; (iv) estimated development and related costs and allocation thereof; and (v) discount rate used in land value assessment, which is made with reference to the Prime Rate.

# Impairment of properties and provision for a committed project sensitivity

As at 31 March 2018, if the respective estimated upfront premium to be received on the projects had been increased/decreased by 5% with all other variables held constant, the surplus of the Group for the year would increase/decrease by approximately \$400,800,000/\$547,000,000 respectively (2016/17: \$226,900,000) resulting from the change in provision for impairment on properties and committed projects.

The final impairment amount for properties and the ultimate losses arise from the committed projects would be affected by the actual realised value and development and related costs and the final arrangements with the property developers.

# 5. Revenue and other income, net

# (a) Revenue

Revenue recognised during the year represents:

	<u>2018</u> \$'000	<u>2017</u> \$'000
Upfront premium from property developers	12,582,531	2,022,474
Share of property development surplus on joint development projects	1,128,160	1,249,341
Sale of properties *	157,217	1,762,704
	13,867,908	5,034,519

<sup>\*</sup> For 2016/17, the amount included sales proceeds of certain flats at Kai Tak sold under Subsidised Sale Flat Scheme at 86% of the market value assessed by the Authority.

#### (b) Other income, net

Other income, net recognised during the year represents:

	<u>2018</u>	2017
	\$'000	\$'000
Interest income	319,899	244,444
Rental income	92,953	41,496
Miscellaneous income	3,573	970
Net loss on investments at fair value through profit or loss	(2,511)	(734)
Gain/(loss) on disposal of property, plant and equipment	40	(2,479)
Net foreign exchange gain	37,081	6,732
	451,035	290,429

# 6. Operating surplus before income tax

Operating surplus before income tax is arrived at after charging/(crediting) the following items:

(a)	D	irect	costs	incl	ud	ing:
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		<u>2018</u>	<u>2017</u>
		\$'000	\$'000
	Cost of properties under joint development projects	2,015,257	854,816
	Cost of properties sold	94,065	1,498,628
(b)	Administrative expenses including:		
		2018	2017
		\$'000	\$'000
	Staff costs* (excluding directors' remuneration)	343,288	341,799
	Operating lease charges in respect of rental of office premises	17,270	20,481

<sup>\*</sup> Including salaries and other benefits of \$319,957,000 (2016/17: \$316,794,000) and contribution to provident fund scheme of \$23,331,000 (2016/17: \$25,005,000).

# (c) Other expenses including:

	<u>2018</u>	<u>2017</u>
	\$'000	\$'000
Rehabilitation and retrofit expenses	61,565	46,687
Revitalisation and preservation expenses	5,344	5,880
Outgoings in respect of preservation properties,		
retained properties and rehousing units	49,695	37,172
Depreciation	56,128	44,705
Auditor's remuneration		
– Audit services	440	424
– Non-audit services	365	-
(d) Impairment on properties and committed projects		
	<u>2018</u>	<u>2017</u>
	\$'000	\$'000
Write back of provision for impairment on property,		
plant and equipment	(15,467)	(53,396)
Write back of provision on properties under development	(510,100)	(812,400)
Provision for a committed project	-	35,000
	(525,567)	(830,796)

# 6. Operating surplus before income tax (Continued)

Operating surplus before income tax is arrived at after charging/(crediting) the following items: (Continued)

# (e) Other items

	<u>2018</u>	2017
	\$'000	\$'000
Interest expenses on debt securities issued	67,956	73,340
Less: Interest expenses capitalised#	(67,956)	(73,340)
	<del></del>	
	_	_

<sup>\*</sup> The borrowing costs have been capitalised at rates ranging from 1.50% to 3.85% per annum (2016/17: 1.50% to 3.85% per annum).

# (f) Managing Director, Executive Directors and senior management's remuneration paid or payable during the year

				2018		
			Provident			
			fund scheme			
	Fees	<u>Salaries</u>	contributions	<u>Sub-total</u>	Variable pay	<u>Total</u>
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Managing Director						
– Wai Chi-sing	-	4,042	18	4,060	1,212	5,272
Executive Directors						
– Pius Cheng Kai-wah	-	3,295	15	3,310	822	4,132
– Michael Ma Chiu-tsee	-	3,097	18	3,115	774	3,889
7 Senior management staff &						
1 Ex-senior management staff		19,910	1,813	21,723	5,357	27,080
Total**		30,344	1,864	32,208	8,165	40,373
			<del></del>			

# 6. Operating surplus before income tax (Continued)

# (f) Managing Director, Executive Directors and senior management's remuneration paid or payable during the year (Continued)

	2017					
			Provident			
			fund scheme			
	<u>Fees</u>	<u>Salaries</u>	contributions	Sub-total	Variable pay	<u>Total</u>
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Managing Directors						
– Daniel Lam Chun	-	943	-	943	-	943
– Wai Chi-sing	-	3,208	15	3,223	963	4,186
Executive Directors						
– Pius Cheng Kai-wah	-	3,065	18	3,083	766	3,849
– Michael Ma Chiu-tsee#	-	2,130	13	2,143	532	2,675
5 Senior management staff &						
2 Ex-senior management staff#		15,885	1,100	16,985	3,816	20,801
Total**		25,231	1,146	26,377	6,077	32,454

<sup>\*\*</sup> Excluding compensation in lieu of leave in the aggregate sum of \$508,000 (2016/17: \$1,125,000).

<sup>\*</sup> The Executive Director ceased to be a senior management staff on 14 July 2016 and assumed his role with effect from 15 July 2016.

	<u>2018</u>	<u>2017</u>
Their remuneration fell within the following bands:		
	No. of <u>Individuals</u>	No. of <u>Individuals</u>
\$500,000 to \$1,000,000	_	1
\$1,000,001 to \$1,500,000	_	1
\$1,500,001 to \$2,000,000	1	_
\$3,000,001 to \$3,500,000	2	1
\$3,500,001 to \$4,000,000	5	5
\$4,000,001 to \$4,500,000	2	2
\$5,000,001 to \$5,500,000	1	-
	_	
Total	11	10
	=	_

# 6. Operating surplus before income tax (Continued)

# (f) Managing Director, Executive Directors and senior management's remuneration paid or payable during the year (Continued)

There were no payments made or benefits provided in respect of the termination of director service or consideration provided to / receivable by third parties in respect of the services of directors, whether in the capacity of directors or in any other capacity while directors.

There were no loans, quasi-loans provided to the directors.

No significant transactions, arrangements or contracts in relation to the Group's business to which the Authority was a party, and in which a director of the Authority had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

#### (g) Other members of the Board

Fees for the Chairman and Non-Executive members of the Board (excluding the government public officers who are not entitled to receive any fees) are as follows:

	<u>2018</u> \$'000	<u>2017</u> \$'000
	\$ 000	\$ 000
Chairman		
Mr Victor So Hing-woh, JP	100	100
Non-Executive Directors (non-public officers)		
Mr Evan Au Yang Chi-chun (from 1 Dec 2017)	22	_
Ms Judy Chan Ka-pui (from 1 May 2016)	65	60
Dr the Honourable Ann Chiang Lai-wan, JP	65	65
Mr Edward Chow Kwong-fai, JP	65	65
Mr Laurence Ho Hoi-ming	65	65
Mr Lester Garson Huang, JP (up to 30 Apr 2016)	_	5
Professor Eddie Hui Chi-man, MH	65	65
Mr Philip Kan Siu-lun (up to 30 Apr 2016)	_	5
The Honourable Dennis Kwok (up to 30 Nov 2016)	_	43
Mr Nelson Lam Chi-yuen	65	65
Professor the Honourable Joseph Lee Kok-long, SBS, JP		
(from 1 Dec 2016)	65	22
Dr Gregg Li G. Ka-lok	65	65
Mr Laurence Li Lu-jen, JP	65	65
Mr Philip Liao Yi-kang (up to 30 Apr 2016)	_	5
Mr Roger Luk Koon-hoo, BBS, JP (from 1 May 2016)	65	60
Mr Timothy Ma Kam-wah, JP	65	65
The Honourable Alice Mak Mei-kuen, BBS, JP	65	65
Dr Billy Mak Sui-choi (up to 30 Nov 2017)	43	65
Dr Lawrence Poon Wing-cheung, JP	65	65
Mr David Tang Chi-fai	65	65
Mrs Cecilia Wong Ng Kit-wah (from 1 May 2016)	65	60
Mr Stanley Wong Yuen-fai, SBS, JP	65	65
Mr Michael Wong Yick-kam, MH, JP (from 1 Dec 2016)	65	22
The Honourable Wu Chi-wai, MH	65	65
,		
	1,335	1,292

# 6. Operating surplus before income tax (Continued)

### (h) Five highest paid individuals

	\$'000	\$'000
The five individuals whose emoluments were the highest in the		
Group for the year ended 31 March 2018 include the Managing		
Director, Executive Directors and two senior management staff.		

2018

2017

The total emoluments earned by the five highest paid individuals during the year are as follows:

Fixed – Salaries – Provident fund scheme contributions	16,579 470 ———————————————————————————————————	15,076 676
Sub-total Variable pay	17,049 4,400	15,752 3,980
Total **	21,449	19,732

Their remuneration fell within the following bands:

	No. of <u>Individuals</u>	No. of <u>Individuals</u>
\$3,500,001 to \$4,000,000	2	3
\$4,000,001 to \$4,500,000	2	2
\$5,000,001 to \$5,500,000	1	_
	_	
Total	5	5

<sup>\*\*</sup> For the year ended 31 March 2018, compensation in lieu of leave of \$325,000 (2016/17: \$617,000) were excluded from the aggregate sum.

#### 7. Income tax expenses

- (a) In accordance with Section 19 of the Urban Renewal Authority Ordinance, the Authority is exempted from taxation under the Inland Revenue Ordinance (Chapter 112).
  - No provision for Hong Kong profits tax has been made for the Group's subsidiaries as they have no estimated assessable income for the year (2016/17: Nil).
- (b) As at 31 March 2018, the subsidiaries of the Group have unrecognised deductible temporary differences arising from tax losses of \$28,483,000 (31 March 2017: capital allowance of \$7,182,000 and tax losses of \$16,610,000) to carry forward against future taxable income. These tax losses have no expiry date.

# 8. Property, plant and equipment

			Other property, plant and equipment				
	Retained* properties \$'000	Preservation properties \$'000	Land and buildings \$'000	Leasehold improvements \$'000	Plant and machinery \$'000	Furniture and equipment and motor vehicles	<u>Total</u> \$'000
At 31 March 2016 Cost Accumulated depreciation Accumulated impairment	- - -	1,284,919 (114,489) (199,111)	661,588 (300,565)	68,438 (45,228)	52,146 (43,832) 	27,026 (20,490)	2,094,117 (524,604) (199,111)
Net book value		971,319	361,023	23,210	8,314	6,536	1,370,402
Year ended 31 March 2017 Opening net book value Additions Transfer from properties under development Disposals Depreciation Write back of provision for impairment	958,881 - (625)	971,319 4,545 136,139 - (23,281) 53,396	361,023 - - - (10,220)	23,210 8,168 - (1,582) (4,936)	8,314 1,409 - (768) (2,507)	6,536 2,073 - (129) (3,136)	1,370,402 16,195 1,095,020 (2,479) (44,705) 53,396
Closing net book value	958,256	1,142,118	350,803	24,860	6,448	5,344	2,487,829
At 31 March 2017 Cost Accumulated depreciation Accumulated impairment Net book value	958,881 (625)  958,256	1,552,003 (137,770) (272,115) 1,142,118	661,588 (310,785) ————————————————————————————————————	73,849 (48,989) 	52,216 (45,768) ————————————————————————————————————	28,247 (22,903) ————————————————————————————————————	3,326,784 (566,840) (272,115) 2,487,829
Year ended 31 March 2018 Opening net book value Additions Disposals Depreciation Write back of provision / (provision) for impairment	958,256 - - (8,082)	1,142,118 270 - (25,116) 16,684	350,803 - - (10,220) (1,217)	24,860 34,993 - (6,370)	6,448 13,856 - (2,980)	5,344 7,414 (5) (3,360)	2,487,829 56,533 (5) (56,128)
Closing net book value	950,174	1,133,956	339,366	53,483	17,324	9,393	2,503,696
At 31 March 2018 Cost Accumulated depreciation Accumulated impairment Net book value	958,881 (8,707) ——— 950,174	1,552,273 (162,886) (255,431)	661,588 (321,005) (1,217) 339,366	95,380 (41,897) —	60,831 (43,507)	34,013 (24,620) — -	3,362,966 (602,622) (256,648)
INCL DOOK Value	730,174	1,133,956	337,300	53,483	17,324	9,393	2,503,696

The Group's land and buildings comprise mainly rehousing blocks held for the purpose of rehousing affected tenants of development projects and commercial premises held for self-use.

<sup>\*</sup> The Group receives rental income for the retained properties and their fair value as at 31 March 2018 was \$1,987,500,000 (31 March 2017: \$1,986,500,000).

## 9. Properties under development

As at 31 March 2018, the properties under development are analysed as follows:

	<u>2018</u> \$'000	<u>2017</u> \$'000
Cost, including Home Purchase Allowance ("HPA") (Note (i))		
At 1 April	19,087,066	20,198,963
Add: Additions during the year	9,546,641	1,486,139
Less: Transfer to property, plant and equipment and properties held for sale	_	(1,221,420)
Less: Charged to profit or loss during the year	(2,864,457)	(1,376,616)
At 31 March*	25,769,250	19,087,066
Provision for impairment at 31 March	(1,980,300)	(3,304,600)
Balance as at 31 March	23,788,950	15,782,466

<sup>\*</sup> The amount includes accumulated interest and other borrowing costs capitalised of \$278,418,000 (31 March 2017: \$262,594,000).

#### Notes:

(i) In March 2001, the Finance Committee of the Legislative Council approved, inter alia, the revised basis for calculating the HPA payable to owners of domestic properties and ex-gratia allowances payable to owners and owner-occupiers affected by land resumption. The relevant policies governing the Authority's payment of HPA and ex-gratia allowances for properties acquired/resumed and the clearance of occupiers are based on the above framework which have resulted in a high cost base for the Group's redevelopment projects.

In respect of domestic properties, the assessment of HPA is based on a notional replacement flat of 7 years old which is assumed to be in a comparable quality building, situated in a similar locality in terms of characteristics and accessibility, being at the middle floor with average orientation not facing south or west, and without seaview. The HPA paid to the owner-occupiers represents the difference between the assessed value of the notional 7-year-old flat and estimated market value of the acquired property at the offer date. The owner will also receive the estimated market value of his flat in addition to the HPA.

As at 31 March 2018, the Group's estimated cash outflow in respect of project under acquisition and resumption as well as construction cost for self-developed projects was \$17.1 billion (31 March 2017: \$8.5 billion), without accounting for any future cash inflow for the projects.

(ii) The Group launched the Flat-for-Flat ("FFF") Scheme to provide domestic owner-occupiers affected by the Group's redevelopment projects commenced after 24 February 2011 with an alternative option to cash compensation. The owner-occupier taking the option of FFF will have to top up if the price of the new flat is higher than the cash compensation for his old flat. The domestic owner-occupiers could have a choice of "in-situ" flats on the lower floors of the new development or flats in an FFF Scheme at Kai Tak.

# 10. Building rehabilitation loans

As at 31 March 2018, the building rehabilitation loans are analysed as follows:

	<u>2018</u>	<u>2017</u>
	\$'000	\$'000
Non-current portion	10,908	14,301
Current portion	7,389	10,031
	<del></del>	
	18,297	24,332

The building rehabilitation loans are interest-free, except for default, in which case interest will be charged on the overdue amount at the Prime Lending Rate quoted by The Hongkong and Shanghai Banking Corporation Limited. The Group reserves the right to impose legal charges over the properties for loans of amounts between \$25,001 and \$100,000. All non-current portion of building rehabilitation loans are due within five years from the end of the reporting period.

As at 31 March 2018, instalments of building rehabilitation loans of \$199,000 (31 March 2017: \$249,000) were past due but not impaired. These relate to a number of borrowers for whom there are no recent history of bad debt. The ageing analysis of these building rehabilitation loans is as follows:

	<u>2018</u> \$'000	<u>2017</u> \$'000
Less than 3 months	27	93
3 to 6 months	13	12
6 to 12 months	22	23
Over 1 year	137	121
Balance at 31 March	199	249

The maximum exposure to credit risk of the Group is the carrying value of the building rehabilitation loans.

#### 11. Trade and other receivables

#### (a) Other receivables

Other receivables under non-current assets represent Buyer's Stamp Duty and Ad Valorem Double Stamp Duty that the Group will claim for refund from the Government upon the happening of the refund event in accordance with Stamp Duty Ordinance Chapter 117.

# 11. Trade and other receivables (Continued)

### (b) Trade and other receivables

As at 31 March 2018, the trade and other receivables are current in nature and analysed as follows:

	<u>2018</u>	2017
	\$'000	\$'000
Trade receivables and prepayments	36,411	29,048
Interest receivables	131,019	108,301
Other receivables and deposits	33,780	25,119
Balance at 31 March	201,210	162,468

All of trade and other receivables are expected to be recovered within one year. As at 31 March 2018, trade receivables of \$3,388,000 (31 March 2017: \$1,990,000) were past due but not impaired. These relate to a number of tenants for whom there are no recent history of bad debt. The ageing analysis of these trade receivables is as follows:

<u>2018</u>	2017
\$'000	\$'000
2,841	1,356
470	514
41	41
36	79
3,388	1,990
	\$'000 2,841 470 41 36

The maximum exposure to credit risk of the Group is the carrying amount of trade and other receivables.

# 12. Investments

As at 31 March 2018, the debt securities investments are analysed as follows:

	<u>2018</u> \$'000	<u>2017</u> \$'000
Non-current portion		
– Held-to-maturity investments	2,761,306	1,434,417
Current portion		
– Held-to-maturity investments	1,746,547	194,230
– Investments at fair value through profit or loss	477,958	862,225
	2,224,505	1,056,455

As at 31 March 2018, the Group's debt securities represent high quality corporate and government bonds.

The following table presents the Group's assets that are measured at fair value at 31 March 2018. The different fair value hierarchy of the Group's investments have been defined as follows:

- Level 1 valuations: Quoted prices in active markets for identical assets or liabilities. No adjustments are made to the quoted price for these investments.
- Level 2 valuations: Investments that trade in markets that are not considered to be active but are valued based on quoted market prices, dealer quotation or alternative pricing sources supported by observable inputs.
- Level 3 valuations: Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs).

	<u>Lev</u>	<u>Level 1</u>		Level 2		<u>Total</u>	
	2018	<u>2017</u>	<u>2018</u>	<u>2017</u>	<u>2018</u>	<u>2017</u>	
	\$'000	\$'000	\$'000	\$′000	\$'000	\$′000	
Debt securities	439,999	363,372	37,959	498,853	477,958	862,225	

During the years ended 31 March 2017 and 2018, there were no transfers between Level 1 and Level 2.

# 13. Properties held for sale

As at 31 March 2018, properties held for sale were stated at the lower of cost and net realisable value with carrying amounts of \$852,202,000 (31 March 2017: \$926,217,000).

The Group's properties held for sale are located in Hong Kong and their carrying amounts are analysed as follows:

	<u>2018</u>	<u>2017</u>
	\$'000	\$'000
Long leases	7,196	7,196
Medium-term leases	845,006	919,021
	852,202 	926,217
14. Balances with joint development projects		
	2018	2017
	\$′000	\$'000
Amounts due from joint development projects	67,789	66,462
Amounts due to joint development projects	(436,973)	(125,646)
	(369,184)	(59,184)

All amounts due from/(to) joint development projects are expected to be recovered/settled within one year.

The Group have the following active joint development projects as at 31 March 2018.

		Total gross floor area	Actual completion date	Expected completion date
Project Name/Location	<u>Land use</u>	(m²)	(calendar year)	(calendar year)
The Zenith/One Wanchai (Wan Chai)	Commercial/Residential	62,310	2006 (Site A & B) 2013 (Site C)	-
* Vision City/Citywalk (Tsuen Wan)	Commercial/Residential	137,885	2007	-
# The Masterpiece/K11 (Tsim Sha Tsui)	Commercial/Hotel/ Service Apartment	103,844	2008	-

# 14. Balances with joint development projects (Continued)

Project Name/Location	<u>Land use</u>	Total gross floor area (m²)	Actual completion date (calendar year)	Expected completion date (calendar year)
* The Dynasty/Citywalk 2 (Tsuen Wan)	Commercial/Residential	44,404	2008	-
* Vista (Sham Shui Po)	Commercial/Residential	12,703	2008	-
Lime Stardom (Tai Kok Tsui)	Commercial/Residential	19,735	2011	-
* Park Summit (Tai Kok Tsui)	Commercial/Residential	21,402	2013	-
MacPherson Place (Mong Kok)	Commercial/Stadium and Youth Centre/Residential	24,767	2013	-
Park Metropolitan (Kwun Tong)	Residential	27,830	2014	-
Park Ivy (Tai Kok Tsui)	Commercial/Residential	4,843	2014	-
Trinity Towers (Sham Shui Po)	Commercial/Residential	30,300	2015	-
* The Avenue (Wan Chai)	Commercial/Residential	83,900	2015	-
My Place (Ma Tau Kok)	Commercial/Residential	6,944	2016	-
The Nova (Sai Ying Pun)	Commercial/Residential	17,767	2016	-
SKYPARK (Mong Kok)	Commercial/Residential	22,301	2017	-
City Hub (To Kwa Wan)	Commercial/Residential	8,378	2017	-

# 14. Balances with joint development projects (Continued)

Project Name/Location	<u>Land use</u>	Total gross floor area (m²)	Actual completion date (calendar year)	Expected completion date (calendar year)	
My Central (Sheung Wan)	Commercial/Residential	18,248	-	2018	
The Ascent (Sham Shui Po)	Commercial/Residential	7,159	-	2018	
93 Pau Chung Street (Ma Tau Kok)	Commercial/Residential	10,345	-	2018	
The Amused (Sham Shui Po)	Commercial/Residential	5,030	-	2018	
Anchor Street / Fuk Tsun Street (Tai Kok Tsui)	Hotel	6,529	-	2018	
Astoria Crest (Sham Shui Po)	Commercial/Residential	3,639	-	2019	
205-211A Hai Tan Street (Sham Shui Po)	Commercial/Residential	3,597	-	2019	
Pak Tai Street/San Shan Road (Ma Tau Kok)	Commercial/Residential	9,782	-	2020	
Sai Wan Ho Street (Sai Wan Ho)	Residential	5,680	-	2020	
Hai Tan Street/Kweilin Street/ Pei Ho Street (Sham Shui Po)	Commercial/Residential	58,834	-	2020	
1-3B Kowloon Road/ 1-5 Kiu Yam Street (Sham Shui Po)	Commercial/Residential	4,884	-	2020	
@ Fuk Chak Street/Li Tak Street (Tai Kok Tsui)	Commercial/Residential	5,741	_	2020	

# 14. Balances with joint development projects (Continued)

Project Name/Location	<u>Land use</u>	Total gross floor area (m²)	Actual completion date (calendar year)	Expected completion date (calendar year)
Kowloon City Road/ Sheung Heung Road (Ma Tau Kok)	Commercial/Residential	12,455	-	2021
Kwun Tong Town Centre Areas 2 and 3 (Kwun Tong)	Commercial/Residential	175,288	-	2021
Pine Street/Oak Street (Tai Kok Tsui)	Commercial/Residential	6,594	-	2021
Peel Street/ Graham Street – Site A (Sheung Wan)	Commercial/Stadium and Youth Centre/Residential	9,600	-	2022
@ Peel Street/ Graham Street – Site C (Sheung Wan)	Commercial/Office/ Hotel	41,585	-	2022
@ Reclamation Street/ Shantung Street (Yau Ma Tei)	Commercial/Residential	12,510	-	2022

- \* Projects with commercial portions jointly held by the developer and the Group for letting and pending for sale
- # Owner participation project
- @ Newly awarded project during the year

The Group is entitled to returns which are predetermined in accordance with the provisions of the joint development agreements.

In respect of the commercial portions of certain projects, the Group has reached supplemental agreements with the respective developers to extend the sale of the commercial portions to a few years after the issuance of the occupation permits. The Group shares certain percentage of any net proceeds derived from the operation of the commercial portions before the sale and includes it as surplus for the year and would also share the future sales proceeds at the same ratio. The Group would account for its share of sales proceeds as surplus from the joint development projects when these commercial portions are sold in the future.

#### 15. Cash and bank balances

	2018	2017
	\$'000	\$'000
Time deposits with banks		
Original maturities of 3 months or less	4,197,146	1,357,604
Original maturities of more than 3 months	11,762,863	15,726,979
	15,960,009	17,084,583
Less: Amounts held in trust for joint development projects	(3,540)	(3,521)
	15,956,469	17,081,062
Cash at banks and in hand	279,179	169,039
Less: Amounts held in trust for joint development projects	(2)	(2)
	279,177	169,037
	16,235,646	17,250,099
Maximum exposure to credit risk	16,235,631	17,250,084

As at 31 March 2018, cash and bank balances of the Group are denominated in Hong Kong Dollars except for an amount of \$2,665,842,000 (31 March 2017: \$2,314,139,000) which is denominated in USD.

The average effective interest rate of time deposits with banks was 1.59% per annum (2016/17: 1.32% per annum). These deposits have an average maturity of 148 days (2016/17: 183 days).

The credit quality of the cash and bank balances, deposited with financial institutions, which are Hong Kong Dollars and USD, can be assessed by reference to external credit ratings of the financial institutions and are analysed as follows:

Rating (Moody's)	<u>2018</u> \$'000	<u>2017</u> \$'000
Aa1 – Aa3 A1 – A3 Others	5,563,960 10,472,217 199,454	6,252,485 10,973,146 24,453
	16,235,631	17,250,084

# 15. Cash and bank balances (Continued)

Reconciliation of liabilities arising from financing activities:

The table below details changes in the Group's liabilities from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities and liabilities for which cash flows were, or future cash flow will be, classified in the Group's consolidated statement of cash flows as cash flow from financing activities.

	Debt securities  issued  \$'000
At 1 April 2017	3,287,949
Changes from financing cash flows:  – Redemption of debt securities	(500,000)
Other changes:  – Amortisation of debt securities issuing costs	2,757
At 31 March 2018	2,790,706

# 16. Capital

On 21 June 2002, the Finance Committee of the Legislative Council approved a commitment of \$10 billion for injection as equity into the Authority. The Government injected the equity into the Authority in phases over the five financial years from 2002/03 to 2006/07. At 31 March 2018, the Authority had received all five tranches of equity injection of \$10 billion in total.

# 17. Trade and other payables

As at 31 March 2018, the trade and other payables are analysed as follows:

	<u>2018</u>	<u>2017</u>
	\$'000	\$'000
Trade payables	85,962	75,095
Rental and other deposits received	250,995	1,079,156
Other payables	11,138	12,973
Accrued expenses	3,287,885	2,954,131
Balance at 31 March	3,635,980	4,121,355
Representing:		
Non-current portion	676,000	942,200
Current portion	2,959,980	3,179,155
	3,635,980	4,121,355

# 18. Debt securities issued

As at 31 March 2018, the Group has issued the following fixed rate notes under a Medium Term Note programme.

	<u>2018</u> \$'000	<u>2017</u> \$'000
N	<b>4</b> 000	Ψ 000
Non-current portion	F00 000	F00 000
HK dollar Fixed rate notes with coupon of 1.75% due 2019	500,000	500,000
HK dollar Fixed rate notes with coupon of 1.64% due 2020	300,000	300,000
HK dollar Fixed rate notes with coupon of 1.65% due 2020	500,000	500,000
HK dollar Fixed rate notes with coupon of 2.92% due 2021	400,000	400,000
HK dollar Fixed rate notes with coupon of 2.18% due 2023	300,000	300,000
HK dollar Fixed rate notes with coupon of 2.15% due 2023	300,000	300,000
HK dollar Fixed rate notes with coupon of 3.85% due 2026 Less: Unamortised debt securities issuing costs	500,000 (9,294)	500,000 (11,925)
	0.700.707	0.700.075
	2,790,706	2,788,075
Current portion		
HK dollar Fixed rate notes with coupon of 1.50% due 2017	_	500,000
Less: Unamortised debt securities issuing costs		(126)
	_	499,874
Provision for a committed project		
	<u>2018</u>	2017
	\$'000	\$'000
Balance at 1 April	35,000	_
Reversed during the year	(35,000)	_
Charged to profit or loss		35,000
Balance at 31 March	_	35,000

The amount represents the provision for committed projects where acquisition was commenced before financial year end. The provision charged is recognised in profit or loss.

# 19. Provision for a committed project (Continued)

As at 31 March 2018, the total provision for impairment on projects are analysed as follows:

	<u>2018</u> \$'000	<u>2017</u> \$'000
Provision for impairment classified under properties under development		
as set out in Note 9	1,980,300	3,304,600
Provision for committed projects as set out above		35,000
Total provision for projects	1,980,300	3,339,600

### 20. Reserve for Facilitation Service

Fee paid by the owners and the purchasers to the Urban Redevelopment Facilitating Services Company Limited, a wholly owned subsidiary of the Authority, is set aside in a reserve account for other facilitation projects.

# 21. Provident fund scheme

The Group provides retirement benefits to its eligible employees under defined contribution schemes. In accordance with the Mandatory Provident Fund Schemes Ordinance, the eligible employees enjoy retirement benefits under the Mandatory Provident Fund Exempted ORSO Scheme or the Mandatory Provident Fund Scheme (the "Schemes") under which employer's voluntary contributions have been made. The assets of the Schemes are held separately from those of the Group and managed by independent administrators. The Group normally makes voluntary contributions ranging from 5% to 10% of the employees' monthly salaries depending on the years of service of the employees.

The total amount contributed by the Group into the Schemes for the year ended 31 March 2018 was \$25,195,000 (2016/17: \$26,151,000), net of forfeitures of \$2,131,000 (2016/17: \$677,000), which has been charged to the Group's profit or loss for the year.

# 22. Commitments

#### (a) Capital commitments

Capital commitments in respect of acquisition of property, plant and equipment at 31 March 2018 are as follows:

	<u>2018</u> \$'000	<u>2017</u> \$'000
Contracted but not yet incurred	2,403	44,821 ———

# 22. Commitments (Continued)

#### (b) Operating lease commitments

As at 31 March 2018, the total future minimum lease payments under non-cancellable operating leases in respect of office premises, in which \$63,837,000 (31 March 2017: \$5,065,000) is related to costs to be incurred for accommodating certain Government offices in a project site pursuant to a reprovision arrangement with the Government, are payable as follows:

	<u>2018</u>	<u>2017</u>
	\$'000	\$'000
Within 1 year	42,265	19,490
After 1 year but within 5 years	45,417	7,949
	<del></del>	
	87,682	27,439

# (c) Operating lease rental receivable

As at 31 March 2018, the total future aggregate minimum lease rental receipts under non-cancellable operating leases in respect of properties, except for those commercial portions jointly developed by the developer and the Group, are receivable as follows:

	<u>2018</u>	<u>2017</u>
	\$'000	\$'000
Within 1 year	32,298	37,241
After 1 year but within 5 years	15,554	33,350
	47,852	70,591

# 23. Significant related party transactions

Transactions entered into by the Group with members of the Board and directors, parties related to them, Government Departments, agencies or Government controlled entities, other than those transactions which are entered into by parties in general in the course of their normal dealings, are considered to be related party transactions pursuant to HKAS 24 (Revised) "Related Party Disclosures".

During the year, the Authority reimbursed the Government an amount of \$58,306,000 (2016/17: \$56,650,000) for actual costs incurred by the Lands Department of the Government (the "Lands Department") in connection with statutory resumption and site clearance work conducted for the redevelopment projects of the Authority. As at 31 March 2018, there was an amount of \$4,970,000 (31 March 2017: \$4,610,000) due to the Lands Department yet to be settled. The amount is unsecured, interest-free and repayable on demand and included in trade and other payables.

In 2011/12, the Authority has contributed \$500,000,000 to Urban Renewal Trust Fund (the "Fund"). During the year, the Authority provided administrative and support services to the Fund for \$1,350,000 (2016/17: \$945,000).

# 23. Significant related party transactions (Continued)

During the year, the Authority received \$284,000 (2016/17: \$285,000) from the said Fund for rental of an office premise.

As at 31 March 2018, there was an amount of \$394,213,000 (31 March 2017: \$423,166,000) remained in the Fund. The Authority has committed to make further contribution to the Fund in future in the event that its fund balance is fully utilised.

The key management of the Authority refers to directors and members of the Board and their compensations are set out in Notes 6(f) and (g).

# 24. Commitments for revitalisation projects

In October 2017, the Central Market building was handed over from the Government to the Authority for commencement of revitalisation works in accordance with a scheme approved by Town Planning Board in March 2016 with less intervention in order to shorten the implementation timeframe for early public enjoyment. Upon completion, the site will be granted to the Authority for 21 years by way of private treaty for subsequent operation. The Authority was tasked to revitalise the Central Market in accordance with Chief Executive Policy Address in October 2009. Preparation of submissions pertaining to complete detail design were underway.

The Authority announced its proposal to implement a major revitalisation plan to uphold and enhance the local characteristics of a number of themed streets in Mong Kok in 2009. The improvement work at Flower Market Road has been completed. The Authority is liaising with Government Departments regarding the detailed design of Nelson Street, Sai Yee Street and Fa Yuen Street at 31 March 2018.

As at 31 March 2018, the costs incurred for these revitalisation projects has been accounted for, with no significant financial impact to the Group.

# 25. Statement of Financial Position of the Authority

In accordance with the disclosure requirements of the Hong Kong Companies Ordinance, the statement of financial position of the Authority as at 31 March 2018 is set out as follows:

	<u>Note</u>	<u>2018</u> \$'000	<u>2017</u> \$'000
Non-current assets Property, plant and equipment Properties under development Interest in subsidiaries Loan to a subsidiary Building rehabilitation loans Prepayments Other receivables Investments	(a)	2,503,696 23,774,350 — 14,600 10,908 801,845 2,052,144 2,761,306 —	2,483,787 15,782,466 3,612 - 14,301 256,994 728,280 1,434,417 
Current assets Properties held for sale Amounts due from joint development projects Building rehabilitation loans Trade and other receivables Investments Cash and bank balances		852,202 67,789 7,389 201,155 2,224,505 16,233,095	926,217 66,462 10,031 162,403 1,056,455 17,247,098
Total assets		51,504,984	40,172,523
Capital and reserves Capital Accumulated surplus	4. \	10,000,000 34,641,893	10,000,000 22,603,997
Non-current liabilities	(b)	44,641,893	32,603,997
Trade and other payables Debt securities issued		676,000 2,790,706 3,466,706	942,200 2,788,075 3,730,275
Current liabilities Amounts due to joint development projects Trade and other payables Debt securities issued Provision for a committed project		436,973 2,959,412 - -	125,646 3,177,731 499,874 35,000
Total capital, reserves and liabilities		3,396,385 51,504,984	3,838,251 40,172,523

# 25. Statement of Financial Position of the Authority (Continued)

#### (a) Interest in subsidiaries

	<u>2018</u> \$'000	<u>2017</u> \$'000
Unlisted shares, at cost	1	1
Amounts due from subsidiaries (Note)	22,147	51,782
Less: Provision for impairment	(22,148)	(48,171)
		3,612

#### Note:

The amounts due from subsidiaries are unsecured, interest-free and have no fixed terms of repayment. The balances are expected to be recovered more than one year.

The names of the principal subsidiaries, all of which are wholly and directly owned by the Authority and incorporated in Hong Kong, are as follows:

<u>Name</u>	Number of shares	Total share capital	
Opalman Limited	2	\$2	
Sunfield Investments Limited	2	\$2	
Urban Redevelopment Facilitating			
Services Company Limited	1	\$10	

Urban Redevelopment Facilitating Services Company Limited is engaged in the provision of facilitating services to interested owners in amalgamating their property interests for joint sale in the market or for disposal under the prevailing market mechanism and other relevant legislation. Western Market Company Limited, a wholly owned subsidiary of the Authority, transferred its operation of Western Market to the Authority during the year and became dormant as of the year ended 31 March 2018. The other subsidiaries are acting as mere trustees for holding properties under certain joint development projects. Sunfield Investments Limited was disposed on 18 April 2018.

# 25. Statement of Financial Position of the Authority (Continued)

# (b) Statement of Changes in Equity

		Accumulated	
	<u>Capital</u>	Surplus	Total
	\$'000	\$'000	\$'000
Balance at 1 April 2016	10,000,000	19,461,142	29,461,142
Surplus and total comprehensive income for the year	-	3,142,855	3,142,855
Delegge et 31 Mayel 2017	10,000,000	22 / 02 007	22 (02 007
Balance at 31 March 2017	10,000,000	22,603,997	32,603,997
Balance at 1 April 2017	10,000,000	22,603,997	32,603,997
Surplus and total comprehensive income for the year	-	12,037,896	12,037,896
Delegan at 34 March 2010	10,000,000	24 / 41 002	44 (41 002
Balance at 31 March 2018	10,000,000	34,641,893	44,641,893

# 26. Comparative figures

Certain comparative figures have been reclassified to conform to current year's presentation.

# 27. Approval of financial statements

The financial statements were approved by the Board on 12 June 2018.